



Project in Focus | **CSSI Dams—Regional Priority Dams Projects, NSW**

WaterNSW is an independent State owned corporation tasked with delivery of the Critical State Significant Infrastructure (CSSI) Dams portfolio. The portfolio consists of three projects, namely Wyangala Dam Wall Raising, the new Dungowan Dam and the new Mole River Dam. When announced to the public in October 2019, a commitment was made to fast-track the delivery of these three dams, who's projected value exceeds \$1 billion collectively.

In order to meet the delivery timelines, WaterNSW has had to find ways to innovate, collaborate and to carry out tasks concurrently that would normally be performed in succession. Such tasks include stakeholder and community engagement, site investigations, design development, environmental and planning approvals, business case development, property management, land acquisitions and early works planning and procurement. Completion of the dams are anticipated between late 2024 to 2025.

Our Role

Thelem Consulting has been supporting the delivery of these three dams since November 2019. Originally limited to the establishment of program budgets and delivery plans for the planning phase, our role has grown to include project controls, reporting, governance, procurement, risk management, change management, contract administration and the establishment of commercial frameworks across the program. Thelem consultants have fulfilled the following roles on behalf of WaterNSW:

- Reporting and Governance Lead
- Commercial Manager
- Cost Manager
- Cost Controllers